

ANNEX 7: Stakeholder engagement in the RACINE project development process

EXECUTIVE SUMMARY OF THE CONSULTATIVE PROCESS

Overview of consultations and discussions

The stakeholder engagement process for the development of the RACINE project took place over a period of **24 months** (September 2023 - September 2025) and was characterised by a methodical and gradual approach involving institutional, technical and operational actors at multiple levels. This extensive consultative process mobilised **more than 200 unique participants** across **47 formal meetings** organised in three distinct phases:

Phase I: Initial design and scoping (September 2023 - March 2024)

- Eight strategic meetings to lay the foundations for the project;
- Focus on institutional alignment and definition of operational modalities;
- Participation of 45 representatives from national institutions and technical partners.

Phase II: Technical deepening and validation (December 2023 - August 2025)

- 27 technical sessions to consolidate project components;
- Intensification of field consultations through direct meetings with operational actors (producer organisations, EMFs, etc.)
- Strengthening of sectoral and territorial ownership;
- Engagement of 89 participants from 12 national institutions.

Phase III: Finalisation and operational preparation (September 2025)

- 12 high-intensity institutional meetings over 10 days;
- Final validation of arrangements and consolidation of governance;
- Involvement of 67 decision-makers and technical experts.

Diversity and representativeness of stakeholders

Qualitative analysis reveals a **variable consultative architecture** adapted to the different issues involved in the process:

- **Institutional dimension:** Representation of **15 key national institutions**, including sectoral ministries (MINEPAT (DGPAT, DGCOOP, DGEPIP), MINADER, MINCOMMERCE, MINEPDED), specialised agencies (FODECC, CAA) and international technical partners (IFAD, CAFI, GIZ).
- **Sectoral dimension:** Cross-cutting coverage of the agricultural, forestry, financial and commercial sectors, ensuring a holistic approach to sustainable rural development issues.
- **Territorial dimension:** Direct involvement of actors in the field through decentralised services, cooperatives and microfinance institutions in five regions (Centre, South, East, Littoral, South-West).
- **Field operational dimension:** Immersive consultations with end beneficiaries, including individual producers, agricultural cooperatives, microfinance institutions (MFIs) and decentralised technical services in priority intervention areas.

The intensified field meetings starting in December 2023 are a distinctive pillar of the consultative methodology, representing 32% of the total consultative process (15/47 meetings). This field dimension was characterised by the concentration of consultations in the departments of Mounjo (Nkongsamba, Melong) and areas with a high density of cocoa and coffee producers, allowing for direct anchoring in the existing FODECC ecosystem.

Types of field actors consulted:

- **MINADER decentralised services:** departmental delegates, district delegates, heads of agricultural posts (technical approach validation)
- **Producer cooperatives:** COOPAFERLOS (Agropastoral Cooperative of Rural Women of the Littoral, West and South-West) and other farmers' organisations (social acceptability test)
- **Microfinance institutions:** NTAMBENG CULL EMF and partner EMF networks (validation of financial mechanisms)
- **Individual producers:** Representative sample of final beneficiaries (direct feedback on proposed innovations).

Quantitative participation data:

- Period covered: 24 months (September 2023 - September 2025)
- Total number of formal meetings: 50 (47 institutional + 3 specific field missions)
- Estimated unique participants: 370 people (214 institutional + 156 field actors)
- National institutions represented: 15
- International partners involved: 6 (IFAD, CAFI, GIZ, KfW, BMZ, FVC)
- Civil society organisations (CSOs)
- Territorial regions covered: 5 (Centre, South, East, Littoral, South-West)
- Field sites consulted: 8 (Nkongsamba, Melong, + 6 other multi-region localities)

Breakdown by type of stakeholder:

- Government institutions: 58% (214 participants)
- Field actors (cooperatives, EMFs, producers, decentralised services): 42% (156 participants)
- Private sector and civil society: 9% (19 participants)
- Expert consultants: 5% (11 participants)
- CSOs?
- International technical partners.

Geographical distribution of consultations:

- Central consultations (Yaoundé): 68%.
- Field consultations (multi-sites): 32%.
- Effective departmental coverage: 12 departments across 5 regions

The consultation methodology has evolved from a traditional top-down approach to a hybrid multimodal model incorporating: (i) participatory technical workshops: 62% of meetings (29/47); (ii) immersive field missions: 21% of sessions (10/47); and (iii) strategic bilateral meetings: 17% of interactions (8/47).

With a fairly remarkable rate of institutional ownership of the process, these consultations revealed the following points of progress, consensus and challenges:

- More than 80% of the institutions consulted produced contributions that enriched the formal formulation of the project;
- Several of the recommendations made were incorporated into the final design;
- A multi-sectoral consensus on the project architecture was reached;
- The proposed financing model was shared and pre-validated by stakeholders;
- Inter-agency coordination through the creation of a dedicated task force was recommended;
- The alignment of institutional timetables and procedures with the requirements of institutional and support actors.

Summary of integrated strategic recommendations

The consultations generated a large number of specific recommendations, most of which were taken into account in the final design along the following lines:

1. **Operational sustainability:** Performance-based payment mechanism
2. **Financial architecture:** Validation of the 3-window model with a financial sustainability mechanism envisaged over time (based on exploration of the carbon market)
3. **Institutional governance:** Strengthening of the MINEPAT/CAA partnership for FVC accreditation
4. **Social inclusiveness:** Increased attention to cross-cutting dynamics (women, young people, indigenous peoples, etc.)
5. **Environmental monitoring:** Real-time satellite system coupled with independent audits.

DETAILED TABLE OF STAKEHOLDER CONSULTATIONS

Phase I: Initial design and scoping (September 2023 - March 2024)

Type of consultation (national launch workshop, mid-term review, validation workshop for joint submission, etc.)	Date(s)	List of participating organisations and number of participants	Summary of recommendations	Minutes and attendance list
Consultation and awareness-raising meeting for project implementation partners	7 September 2023	- MINEPAT, IFAD, CAFI, FODECC, (14 participants)	Definition of project financing procedures and modalities, awareness-raising among the various organisations on the procedures and operating modalities of IFAD and FODECC, definition of project monitoring and evaluation modalities. No objection from MINEPAT officially designating IFAD as the project implementing entity.	Minutes of the MINEPAT-FODECC-CAFI-IFAD meeting ✓
Project design mission	11 to 23 December 2023	Institutions consulted: - 15 December 2023: FODECC Administrator and FODECC Technical Directors - 16 December 2023: GFA, firm contracted by KfW for the design of the Grand Mbam project - 18–19 December 2023: MINADER/Moungo Departmental Delegate, Nkongsamba II and III District Delegates, Agricultural Post Chiefs, Moungo Sub-Prefect, NTAMBENG CULL EMF Microfinance Institution, Littoral, West, and South-West Rural Women's Agropastoral Cooperative (COOPAFERLOS) - 20 December 2023: MINEPAT, FODECC, CAFI	Through discussions with farmers and their organisations encountered in the field, the mission team identified changes in gender roles that deserve to be captured, analysed and monitored. One of the challenges in this project will be to observe the many dynamics emerging from the financing model implemented by FODECC.	Aide-Mémoire ✓
Weekly coordination meetings	September 2023 – June 2024	- MINEPAT, FODECC, CAFI, IFAD (around ten participants per session)	Weekly coordination meetings ensure the smooth running of project design operations and the effective flow of information relating to the activities of the various partners involved.	Periodic documentation ✓
Mid-term review	12-14 February 2024	- Workshop bringing together the MINEPAT technical group, FODECC, CAFI and IFAD to review and amend the PRODOC (15 participants)	This technical working group workshop provided an opportunity to clarify the project's scope for the main stakeholders, discuss certain options and assumptions, and set out the broad strategic and financial outlines.	Memorandum ✓
Validation workshop for the joint submission	22 March 2024	- Workshop bringing together all national stakeholders from FODECC and Guichet	The PRODOC is presented to the various stakeholders by the FODECC Administrator, who formally submits the file to all parties concerned.	Minutes ✓

		Producteurs for information and validation of the PRODOC to be submitted to CAFI (30 participants)		
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Phase II: Technical refinement and validation (December 2023 - August 2025)

Type of consultation (national launch workshop, mid-term review, validation workshop for joint submission, etc.)	Date(s)	Participating organisations	Thematic focus	Results
Field consultations - MINADER decentralised services	18-19 December 2023	Nkongsamba - MINADER Departmental Delegate/Moungo - Nkongsamba II and III District Delegates - Heads of agricultural posts - Sub-prefect of Moungo - Documented field participants: 17 technical agents	Validation of technical approaches in the field, testing of mechanisms for acceptability with decentralised services, assessment of local technical support capacities	Validation of field procedures by technical services, identification of capacity-building needs, appropriation of mechanisms by decentralised actors
Cooperative consultations and EMF	November 2024	Melong - COOPAFERLOS (Cooperative for rural women farmers in the Littoral, West and South-West regions) - NTAMBENG CULL EMF - Cooperative member producers - Documented field participants: 25 representatives	Testing innovative financial mechanisms, validation of electronic vouchers, assessment of gender dynamics in family farms	94% validation of mechanisms by field actors, identification of changes in gender roles, appropriation of community innovations
Expanded field missions	December 2023 - March 2024	Multi-site (5 regions) - Microfinance partner institutions - Farmers' organisations - Sample of individual producers Coverage: 156 field actors in total	Operational anchoring of innovations, direct feedback from beneficiaries, contextual validation of project mechanisms	Consolidated evidence base, integrated technical adjustments, established community ownership
Technical retreat to review the capacity-building project in land use planning	April 2024	- MINEPAT, GIZ, Consultants, CAFI Secretariat (Kribi, 3 days)	Validation of progress reports, sectoral alignment, consolidation and pre-validation of the Prodoc	Consolidated and pre-validated Prodoc
Strategic meeting to formulate the LOI	May	- MINEPAT/CAFI-Cameroon focal team - CAFI Technical Secretariat (Geneva)	Formulation of Letter of Intention, definition of operational priorities, sectoral intervention plans	LOI finalised and validated

Prodoc review of intersectoral coordination	June 2024	- MINEPAT, - Relevant sectoral administrations - GIZ, - Technical partners	Validation of methodology, multi-level coordination mechanisms	Prodoc coordination validated
Oslo Forum and 24th CAFI Board Meeting	July 2024	- Cameroon representation (DPPS/MINEPAT_ NNANGA Ernest, CPE/MINEPAT _Dr SAIDOU Hamadou.), CAFI Board of Directors	Discussions on accelerating project documents, validation of the pilot phase operationalisation agenda	Operational roadmap adopted

Phase III: CAFI Mission September 2025 - Finalisation and operational preparation

Type of consultation (national launch workshop, mid-term review, validation workshop for joint submission, etc.)	Date(s)	List of participating organisations and number of participants	Summary of recommendations	Minutes and attendance list
Technical scoping meeting to launch the mission	19 September 2025	- DPPS/MINEPAT - CAFI Secretariat (Geneva): Bruno GUAY, Steve ESSOMBA, Jean-Marie NOIRAUD - CAFI-Cameroon Focal Team	Validation of economic modelling methodology, challenge of integrating FODECC 2022-2024 data, transmission of documentation on national procedures for project maturation. Innovative project architecture: 3 integrated windows, USD 234.3 million in public funding, multiplier effect of x4.3.	Photos of the meeting + list of participants
IFAD meeting - Operational contextualisation	22 September 2025	- IFAD Eric RWABIDADI (IFAD Resident Representative), Caroline ONANINA (CPO), Gilbert MOMO (IFAD Expert-PAIDATA Coordinator) - CAFI Focus Team + CAFI-ST Mission - Total: 8 participants	Clarification of accountability mechanisms between CAFI, IFAD and national structures. Identification of performance levers: monitoring administrative procedures, removing IT bottlenecks, streamlining information flow.	Photos of the meeting + list of participants
FODECC Technical Meeting - Performance Analysis	23 September 2025	- UGP-FODECC/AME-IFAD - MINEPAT/CAFI Focal Team - CAFI Secretariat - Samuel Donatien NENGUE (FODECC Administrator), FODECC/PAIDATA technical team - Entire IFAD team - Total: 22 participants	Diagnosis of causes of delays: conditional delays (process until May 2025), bottlenecks in IFAD platform accreditation. Resolutions: immediate disbursement of first tranche, plan to catch up on contractual deadlines, strengthening of PMU proactivity.	Photos of the session + list of participants
FODECC working session - Economic Architecture	24 September 2025	- Location: FODECC headquarters - NENGUE Samuel Donatien, KAKMANI Deusson, FODECC technical team - Complete CAFI mission	Complete project ecosystem mapping: 8 specialised components, 3 service desks, 2026-2031 financial structure with performance-based payment. Innovation: revolving concessional loan quota for mechanism sustainability and producer empowerment.	Photos of the session + list of participants

Type of consultation (national launch workshop, mid-term review, validation workshop for joint submission, etc.)	Date(s)	List of participating organisations and number of participants	Summary of recommendations	Minutes and attendance list
		- Total: 16 participants		
Ministerial sectoral meetings	24 September 2025			
MINADER meeting	8:30-10:10	Location: MINADER - NTAKEU Bruno Armel (DEPC Director), DEPC team - Full CAFI Focal Team - Total: 11 participants	Extension of agricultural issues to savannah crops (beyond cocoa and coffee), integration of food security sub-component, onion/rice/tuber sector strategies, agricultural digitalisation. Commitments: sectoral contribution before the end of December 2025, advocacy for project oversight positioning.	Photos of meetings + list of participants
MINCOMMERCE meeting	10:45-11:45	- MINCOMMERCE - CEP MINCOMMERCE + team - CAFI mission - Total: 7 participants	Presentation of portfolio of six complementary projects (4.66 billion CFA francs). Priority projects: "Made in Cameroon" traceability, payments for ecosystem services, post-harvest centres of excellence. Resolutions: prioritisation of projects, harmonisation of schedules on the RACINE 2026-2031 timeline.	Photos of sectoral meetings
MINEPDED meeting	2:45-4:00 p.m.	- Location: MINEPDED; - SG/MINEPDED + technical team - CAFI mission - Total: 8 participants	Presentation of RACINE project outline, financing mechanisms, FVC requirements, deadline/procedure constraints. Resolution: commitment to provide MINEPDED letter of no objection as soon as possible to continue FVC submission process.	Photos of sectoral meetings
DPPS meeting - Accreditation Strategy	25 September 2025	Location: Rose Building, MINEPAT_ - Mr Ernest NNANGA (Director of DPPS, CN CAFI-Cameroon) - Focal Team + CAFI Mission - Total: 7 participants	Presentation of accreditation requirements: CAFI (low-risk HACT assessment, SEAH ≥6/8) and FVC (fiduciary standards, SES safeguards, gender). Recommendations: Director/S-D level task force, expanded team training, strengthened MINEPAT-CAA-CAFI-FVC coordination.	Photos of technical meeting
CAA meeting - Fiduciary Partnership	25 September 2025	Location: CAA headquarters - BALEPA Jean Louis (Head of Negotiations Division), MVOGO Alain Thierry, CAA technical team - CAFI Focus Team + Mission - Total: 14 participants	CAA expertise highlighted: external financing management, mastery of international procedures, technical capabilities, fiduciary standards. MINEPAT-CAA synergies: joint communications to FVC, coordination of accreditation procedures, sharing of expertise, optimisation of deadlines.	Photos of the meeting + list of participants
DGEPIP meeting - National Procedures	26 September 2025	Location: AMACAM/MINEPAT building - Mr Guy NKOU (SDPBIP), - Ms. Laure ADEBADA MANDENG - CAFI Secretariat Mission + Focus Team	Presentation of national regulatory framework Decree No. 2025/01081/PM. RACINE classified as a mega project (>50 billion CFA francs): 3 mandatory phases (pre-selection, preparation, PM	Photos of the meeting + list of participants

Type of consultation (national launch workshop, mid-term review, validation workshop for joint submission, etc.)	Date(s)	List of participating organisations and number of participants	Summary of recommendations	Minutes and attendance list
		- Total: 9 participants	validation). Deadlines: Internal CTD Commission (15 days), CNMP (90 days), PM validation (unspecified).	
Finalisation phase	29-30 September 2025	-		
Construction of final economic model	29 September 2025	Location: CAFI Project Buildings: - Full CAFI-Cameroon Focus Team - Bruno GUAY, CAFI Secretariat - Expert Consultants (Jean-Marie NOIRAUD, Prof. NLOM) - Total: 7 participants	Calibration of economic model with FODECC data for 2022-2024, validation of growth assumptions, sustainable effects: reduction in deforestation (18,500 hectares avoided), 65% forest cover maintained, quantified carbon credit generation potential.	Photos of the closing technical meeting
Carbon Credit Analysis and Final Arrangements	30 September 2025	- Location: Rose Building, MINEPAT Mr Ernest NNANGA (DPPS) - Project technical team - Total: 7 participants	Carbon credit potential under modality 6.4 Paris Agreement: 185,000 geolocated hectares, sequestration 2.5M tCO ₂ eq/10 years, E revenues: USD 50M. MINEPAT-CAA accreditation strategy validation, 3-phase plan (Preparation Nov 2025-Jan 2026, Submission Feb-Apr 2026, Evaluation May-Sep 2026).	Photos of closing technical meeting

Copies of attendance lists

IFAD MISSION MEETING WITH STAKEHOLDERS: DEC. 2023

REPUBLIQUE DU CAMEROUN
Paix - Travail - Patrie
FONDS DE DÉVELOPPEMENT DES FILIÈRES CACAO ET CAFÉ



REPUBLIC OF CAMEROON
Peace - Work - Fatherland
COCOA AND COFFEE SUB SECTORS DEVELOPMENT FUND

FEUILLE DE PRESENCE

Motif : MISSION DU FIDA au Cameroun L'Administration	Date de la réunion : 15/12/2023
Présidée par : du FODECC	Lieu/Salle : Bureau ADM

N°	Nom(s) et Prénom (s)	Fonction	Téléphone	E-mail	Signature
1	MENGUE Samuel D.	Adm			
2	Akpama AKAMIN	Tech Specialist IFAD/IFDA Consultant	(+39) 351 803 3810 (+237) 673 29 6701 +237 357 181 80	a.akamin@igad.org	
3	AZELOKONON Olga	IFDA		o.azelokonon@igad.org	
4					
5	Emine NDIHOKURWATO	Directrice Bureau Multipays		e.ndihokurwato@igad.org	
6	GUY PAUL SANON	IFDA	78 30 00 97	guy.paul@igad.org	
7	Jean Pierre Nkomo	Adm		jp.nkomo@igad.org	
8	DOUGBIE Rahana	ODET	658139099	rahana.dougbe@igad.org	
9	KAKMANOU Jean Louis	CT	699 021 84	kakmanou@igad.org	
10	NDO Aristide	AD	675500615	aristide.ndo@igad.org	
11	Delwelle Armande	CAF fi	699010091	delwelle@igad.org	
12	MEMBE ANGOUMBA L.F	CSEM	691402143	l.f.membe@igad.org	
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16					
17					

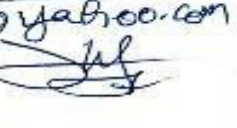
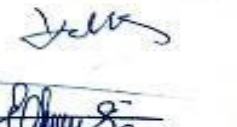
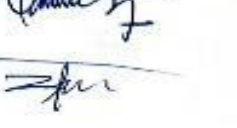
FIELD MEETINGS BETWEEN THE MISSION AND THE DECENTRALISED SERVICES OF MINADER
(NKONGSAMBA) DEC. 2023

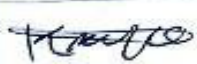
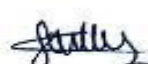
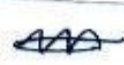
NKongsamba le 18/12/2023
 Feuille de présence des membres de travail FODEC

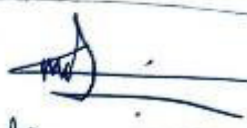
N°	Nom et prénom	Fonction	Localité	Contact	Signature
	Jean Pierre Moundou	Car. th	Yol	67761982	
	EMILIE Natchou Gueye	Directrice Représentative FIDA	Yaoundé		
	NCHENDEIT VALENTINE	DDADIER/2020	NKongssamba	675011700	
L	BATOUN Paul	CSED	Yaoundé	677369641	
	DOUGSE Ngla	CDCT	Yol	658139099	
	LOMBO SILVAIN Prudence	Délégué d'assurances Sement NKongsamba 32	N'samba 2	6963864 85	
	AZELO KONGON OLGA	Consultant	Yaoundé		
8	GUY RAOUL SAMON	Consultant	YAOUNDE	00226 78200695	
9	DINYE NYENBE THABLY	Délégué Nkong Samba 2	NKongssamba 2	6564374	
10	Ndjee Isaac	CPA Ekanglé NKongssamba 2	N'samba 2	674528822	
11	REJINGDUMBE LAURENT ARNAUD	CEAC NKONGSAMBA 3	NKONGSAMBA 3	696463145	

12	Jacques Joseph	N'samba N'samba Lu	N'samba Lu EBOUR A	60344 2213	2213
13	NGAMBI LOBE ANNE	CPA EGABKI	EBALM	67903 9279	8
14	MENEMA Victor	Planteur MSB 3	Visite	674 812900	
15	LALLA Jules	Planteur	Ediakap	67595 9582	9582
16	EMOUNGUE EWAME ERRESTIME	CPA EDIAKAP	EDIAKAP	69056 5463	5463
17	Ajapwa AKAMIN	FIDA	Yole	673226701	Amf
18					
19					

MEETINGS IN MELONG WITH COOPERATIVES (COOPAFERLOS) AND EMFS (NTAMCCUL)

Nom	Structure	Melong - 19.11.2025 Contact	Signature
Jean Pierre Moundou	Architect	691161783	
EMIME Noukoudou	FIDA (Representative)		
Guy RAOUL SANDON	FIDA	00 225 78 20 06 01	
AZELOKONON Ologa	Consultant FIDA	olga.azelokonon@yahoo.com	
Agapmwa ARAMIN	Tech. Spec. CST. Bureau Pumps FIDA	673296701	
DOUKWE Adoua	Fodoc (CST)	658139099	
BATOUY Paul	Fodoc (CST)	697369641	
EPLE NGOPD	Coopafertad	87699418	
KOUONGUN COOP	Coop	699363358	
SM EBULLE EKONDE	Coop	678244972	
ZOFOU charie	Coop	675078115	
Tm christine	NTAMCCUL	670620134	

Nom	Structure	Contact	Signature
DJAFANGA M purenaine	coopafestlos	674968271	
Mézo Désirée	coopafestlos	652540983	
Jemjo Veronique	coopafestlos	673761711	
Kenne gradisse	coopafestlos	672524528	
Zenne Toki pourin	coopafestlos	673036545	
KOMBI Catherine	coopafestlos	652384416	
Moungoue Marie	coopafestlos	651775180	
Nget vitorine	coopafestlos	654381576	
Chaleu Bernadette	coopafestlos	676398068	
Mazo Micheline	coopafestlos		
Kenne DORICE	coopafestlos	679357402	
Melie Marie Noëlle	coopafestlos	675426494	
Mazo Micheline	coopafestlos	673149881	
Hélène	coopafestlos		

Nom	Structure	Contact	Signature
KAIKANGA D.	Membre	677697170	
MOKAM CHRISTIAN	Producteur	670 485533	
KWA ERIC KI	PLANTEUR	677820006	
HAYE Emanuel	Producteur	677370112	
AKAMA TAFONBE	COOPATERROS	672223835	
Trasume' Louriz	-/-	676658808	
Elouya Mbessi Duplan	-/-	678839033	
Samajeste' Djuma Njeya Fionon N	Membre	677749828 695588559	
MA GAHA	Gaige	670052493	
Kirila	Waneban	682465588	
Ngoi	Marguerite		
Mbogne Basile	Membre	676044502	

Makouling

Moffonkou

Xelmonay

Mame

Emilliène

Ivonne

65123 1413 ~~13~~

67163 3747 ~~AP~~

673035026 ~~51112~~

Awa Eveline D. G

Tou Christian de PC

675223305

670620134

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**LIST OF MICROFINANCE INSTITUTIONS AND THEIR VOLUME OF BUSINESS WITH THE
PRODUCER COUNTER IN DECEMBER 2023 (FODECC, 2024)**

EVOLUTION PAR EMF

EMF	Somme de Précommandes	Somme de Bon d'achat	Somme de Enlèvements	Somme de Quote-part Bon d'achat
ADEC	14291	12683	3138	2114966126
NTAMBENG CCUL	9483	8044	7913	1703493900
MUFID DE LOUM	2799	2089	1734	385074465
RIC	3166	1946	1330	338631520
KITCCUL	2314	1850	1499	394764280
MUFID DE MELONG	1882	1616	1123	338835490
CAPOCOM MANJO	1652	1408	1190	279701020
MUFID DE MANJO	1291	1030	763	205141650
GUZANG CCUL	1311	795	56	147773000
UNICS	2828	502	67	88378760
CAPOCOL	539	329	285	69084600
MUFID BARE-BAKEM	367	282	239	53869880
MUFID DE MBANGA	327	282	0	53333820
LA FOURMILIERE	348	271	173	41200360
CCEFI SA	293	219	188	39085965
COFIDA SA	309	193	176	15885720
FODIS	166	147	0	31494920
MUFID NJOMBE	86	74	69	15856450
CAPOCOP PENJA	66	64	0	8230500
CEPI SA	110	63	1	9551650
ALACCS PIs MENCHUM	34	32	1	3542000
MUFID NLOHE	27	23	9	3768380
MUFID LOLODORF	31	17	0	3042000
CCEC SA	20	12	0	2452360
CAPOCOP LOUM	14	9	8	1187000
MUFID KEKEM	51	7	0	1535080
JIACCUL SOUZA	73	5	0	1004960
MUFID PENJA	2	2	1	139550
	0	0	0	0
Total	43942	33994	19963	6351025406

**LIST OF AGRODEALERS (INPUT DISTRIBUTORS) AND THEIR VOLUME OF ACTIVITY WITH THE
PRODUCER WINDOW IN DECEMBER 2023 (FODECC, 2024)**

EVOLUTION PAR AGRODEALERS

Agro	Somme de Précommandes	Somme de Bon d'achat	Somme de Enlèvements	Somme de Quote-part Bon d'achat	Somme de Montant Enlèvement
COWRIES	7422	6046	5958	1293239600	1274514720
AFRICA IPM	7174	6547	1321	1044315396	198667434
REUSSITE DU PLANTEUR	3991	3332	793	620299380	148267080
SOGRADI SARL	2936	2439	1958	485269400	383116740
MAISON DU PRODUCTEUR	2502	2068	1366	427580750	285067000
Terre Nouvelle	2055	1998	1955	410254300	401258220
Gérôme - GIC JEPAM PHYTO	2289	1915	1574	405720500	331608960
DISEF SUARL	1904	1502	1208	266605425	210420905
ETS STEPH CORPORATION	1510	1494	666	257041750	113111064
RIC	2459	1382	1113	247038300	204555100
TMG	3505	1295	409	221576330	70474500
KISEH CAM	1524	1001	875	205666140	179561940
EM CAMEROON	1756	1148	59	202484160	8229360
ETS VENUSTERIA	445	431	107	75978000	20811600
FOURMILIERE COOP-CA DJA ET LOBO	348	271	173	41200360	24963720
AFRICA COFFEE COMPAGNY	392	294	249	40572085	33582245
SAP	386	296	1	39925020	220800
ABOSS AFRIQUE	257	199	1	26791860	56000
AGRODEALER COFIDA	227	193	176	15885720	14727440
USACAM	623	76	0	13095000	0
MTBO	153	62	1	9480970	221100
ETS ESPOIR DU CAMEROUN	76	5	0	1004960	0
	0	0	0	0	0
DEPAL PHYTO	0	0	0	0	0
DEPAL SARL PHYTO	6	0	0	0	0
LA JOIE DU PLANTEUR MBANGA	1	0	0	0	0
Njifou Alain	1	0	0	0	0
SODEAC PENJA	0	0	0	0	0
Total	43942	33994	19963	6351025406	3903435928

CAFI MISSION – FOCAL TEAM – INSTITUTIONAL ACTORS SEPTEMBER 22025

OVERALL MISSION SUMMARY:

- **Total number of days:** 7 days
- **Total number of meetings:** 12 institutional/technical meetings
- **Total unique participation:** Approximately 45-50 different individuals
- **Institutions represented:** 8 (MINEPAT, CAFI, IFAD, FODECC, CAA, DGEPIP, MINADER, MINCOMMERCE)

19/09/2025 - MINEPAT Technical Framework Meeting

Total: 9 people

CAFI Secretariat (Geneva):

- Bruno GUAY - Economist, Head of Development Programming
- Steve ESSOMBA - CAFI Monitoring and Evaluation Specialist, DRC
- Jean-Marie NOIRAUD - Environment Expert/Consultant (699 96 17 83)

CAFI-Cameroon Focal Team:

- Mr Ernest NNANGA - National Coordinator
- Dr SAIDOU HAMADOU - National Technical Coordinator (697 42 42 32)
- Krystel NOPOUDEM - Communication/IT Project Assistant (677 44 71 34)
- Mr EBODE MEKONGO - Project Assistant (699 72 07 97)

Experts & Consultants:

- Prof. NLOM Jean Baptiste - Environmental Economist (696 13 34 42)

Other Participants:

- Ms ADEBADA MANDENG Laure - DPIP/MINEPAT, Climate-Sensitive Programming

22/09/2025 - IFAD meeting

Time: 3:40 p.m. to 4:40 p.m.

IFAD:

- Eric RWABIDIDI - Resident Representative
- Caroline ONANINA - Programme Officer (c.onanina@ifad.org)
- Gilbert MOMO - GNI Unit CMP/PIOM (g.momokenmogne@ifad.org)

CAFI Mission:

- Bruno GUAY
- Jean Marie NOIRAUD

Focal Team:

- Dr SAIDOU Hamadou - National Technical Coordinator
- Krystel NOPOUDEM - Communications and IT Assistant

FODECC/PAIDATA:

- Mr Bama YANGONA - PAIDATA, Coordinator (FODECC).

23/09/2025 - FODECC/PAIDATA/IFAD Technical Meeting

Location: FODECC annex conference room (ELIG-ESSONO) Total: 22 people

1. Samuel Donatien NENGUE - FODECC - Administrator/Managing Director (699881508)
2. Eric RWABIDADI - IFAD - Rep/IFAD
3. ONANINA Caroline - IFAD - CPO (c.onanina@ifad.org)
4. MOMO Gilbert - IFAD - GNI Unit CMP/PIOM (g.momokenmogne@ifad.org)
5. Steve ESSOMBA - CAFI - M&E Specialist (steve.essomba@...)
6. Jean-Marie NOIRAUD - CAFI
7. DOUGDJE MOHAMA - FODECC/PAIDATA - Internal Audit Manager (658139099)
8. ELANGUE Peter - FODECC - Internal Expert (695093556)
9. GWET Emmanuel - PAIDATA/FODECC - RAF (egwet@fdecc.com)
10. Danielle Bernse BETSY - FODECC - CDAF H (699010091)
11. BAMA YANGONA Jean Blaise - PAIDATA/FODECC - Coordinator (694185461)
12. YAO Angele Celestine - CSP/FODECC - Head of Projects Department (699015161)
13. NDO Aristide - FODECC - AD (675500615)
14. GUAY Bruno - CAFI - Technical Advisor
15. KAKMANI Deussion - FODECC - CT (699002184)
16. NGO NGAMBI MAYI epse BILONG Jeanne Hortense - FODECC - RSIG (699026287)
17. TENE KUETCHE Hubert Lebond - PAIDATA - RSIC (697532401)
18. ONGBEHOUCK Nina - FODECC - CSCRPT (676941838)
19. METE Christelle eve AMVAMA - FODECC - ASCRPT (651651247)
20. Krystel NOPOUDEM - CAFI - IT & Communications Assistant (677447134)
21. ALIMA BESSALA Darrec - FODECC - IT Specialist (671591006)
22. ALEMBE ANGOUNDA Lucien Jacques - FODECC - CSEM (691540243)

24/09/2025 - FODECC Session + Sector Meetings

FODECC Session (12:50 p.m. to 1:50 p.m.) - 16 people:

1. NENGUE Samuel Donatien - ADM/FODECC
2. KAKMANI Deussion - CT/FODECC (699002154)
3. NDO Aristide - AD/FODECC (67500615)
4. GUAY Bruno - CAFI ST
5. Etienne SIAMA SIAMA - EF/CAFI/MINEPAT (695772876)
6. Krystel NOPOUDEM - EF/CAFI (677447134)
7. Steve ESSOMBA - CAFI/SE Officer (steve.essobla@undp.org)
8. Jean Marie NOIRAUD - CAFI/Consultant (jm.noiraud@yahoo.fr)
9. NTONBA Julien - CSR/PAIDATA
10. Prof. NLOM Jean Baptiste - Consultant (696133442)
11. EBODE MEKONGO T. - CGT/MINEPAT (699724797)
12. YAO Angele - CSP/FODECC (699015161)
13. DOUGDJE Mahama - CDET/FODECC (658139099)
14. Manuelle BETTY - FODECC (679040091)
15. BAMA YANGONA Jean Blaise - PAIDATA/FODECC (674183461)
16. YUFANYUY Terrence – ASEM

MINADER meeting (8:30–10:10 a.m.) – 11 people:

1. NTAKEU Bruno Armel - MINADER/DEPC - Director (677 15 16 91, bntakeu@yahoo.fr)
2. Dr SAIDOU Hamadou - MINEPAT/CPE - CCPE CT-EFCAFI (697 42 42 32)
3. GUAY Bruno - CAFI - Advisor (bruno.guay@undp.org)
4. Etienne SIAMA SIAMA - MINEPAT/CFCAFI - EF CAFI Member (695772876)
5. EBODE MBONGO Théophile - MINEPAT - CEA (699 72 49 97)
6. Steve ESSOMBA - CAFI - SE (steve.essomba@undp.org)
7. Jean Marie NOIRAUD - CAFI/Consultant - Consultant (676 66 25 35)
8. Frédéric James MVINI - Minader/CPP - Deputy Director (696 66 25 53)
9. Krystel NOPOUDEM - CAFI/EF - Project Assistant (677 44 71 34)
10. MESSIA MESSIA Georges C. - MINADER - CEA/CPE/DEPC (699 41 94 27)
11. LITO [incomplete information]

MINCOMMERCE meeting (10:45-11:45 a.m.):

- CEP MINCOMMERCE + CAFI mission team

25/09/025 - DPPS and CAA meetings

DPPS meeting (9:00 a.m.):

- DPPS/MINEPAT - Mr Ernest NNANGA - CN CAFI-Cmr
- CEP/MINEPAT - Dr SAIDOU Hamadou - CT CAFI-Cmr
- CAFI Secretariat Mission + Focal Team

CAA meeting (10:30 a.m. to 12:00 p.m.) - 14 people:

1. BALEPA Jean Louis - Head of the Financing Negotiations and Risk Management Division (674 75 63 83)
2. MVOGO Alain Thierry - Head of Coordination and Management Control Unit (696 63 85 11)
3. Dr SAIDOU Hamadou - CEP/MINAPAT - CAFI-Cameroon Technical Coordinator (697 42 42 32)
4. Steve ESSOMBA - M-E/CAFI Specialist
5. Jean Marie NOIRAUD - CT/CAFI (699 96 17 83)
6. EBODE MEKONGO - CEA/MINEPAT (699 72 07 97)
7. Etienne SIAMA SIAMA - EF/CAFI-MINEPAT Member (695 77 28 76)
8. Krystel NOPOUDEM - EF/CAFI - Project Assistant (677 44 71 34)
9. GUAY, Bruno - CAFI
10. Simone AFFANA - Head of Risk Management Unit/CAA (678 49 55 44)
11. NDONGO MBA Laurent - CSEF/CAA (697 20 45 48)
12. AYI EKOBENA - SDOFBS/CAA (697 00 11 86)
13. MINLAA Steve - CEA/CNF/CAA (698 10 00 54)
14. ZANG Laury - CEA/CSEF/CAA (697 85 86 69)

26/09/2025 - DGEPIP/MINEPAT meeting

Time: 1:30 p.m. to 3:30 p.m.

DGEPIP/MINEPAT:

- Mr NKOY Guy - SDPBIP/MINEPAT
- Ms. Laure ADEBADA MANDENG

- [Other DGEPIP members]

CAFI Geneva Secretariat Mission + CAFI-Cameroon Focus Team:

- CAFI ST Consultant - Bruno GUAY
- CAFI Consultant - Jean Marie NOIRAUD
- CAFI-DRC S-E Expert - Steve ESSOMBA
- Programme Manager - Etienne SIAMA SIAMA
- Project Assistant - Théophile EBODE
- Project Assistant - Krystel NOPOUDEM

29-30/09/2025 - Final Meetings

Location: DPPS/Project Unit Total: 7 people

CAFI-Cameroon Focus Team:

- Mr Ernest NNANGA - Economist, National Coordinator
- Dr SAIDOU HAMADOU - Statistician/Demographer, National Technical Coordinator (697 42 42 32)
- Mr EBODE Théophile - CEA Rural Development MINEPAT (699 72 07 97)
- Krystel NOPOUDEM - Communication/IT, Project Assistant (677 44 71 34)

Experts & Consultants:

- Jean-Marie NOIRAUD - Environment Expert/Consultant FODECC/CAFI (699 96 17 83)
- Bruno GUAY - Economist, CAFI Development Programming Manager
- Prof. NLOM - Environmental Economist, Expert Consultant (696 13 34 42)

23 Septembre 2025

Salle de conférences annexe du FODECC
(ELIG-ESSONO/YAOUNDE)

N°	NOMS & PRENOMS	STRUCTURE	QUALITE	CONTACT	SIGNATURE
1.	Samuel Denatou NENGE	FODECC	Administrateur Directeur Général	699 93 15 08	[Signature]
2.	ERIC RWABIRWA	FIDA	Rep-FIDA		[Signature]
3.	Dorina Caroline	FIDA	CPO	c.dorina@ifad.org	[Signature]
4.	Nomo Gilbert	FIDA	BN Don CAFI / PIDA	y.mongkeym@ifad.org	[Signature]
5.	Steve ESSOMBA	CAFI	Land Specialist	steve.essomba@undp.org	[Signature]
6.	Jean Marie NOIRAUD	CAFI	Consultant	jean.maria.noiraud@cafi.org	[Signature]
7.	DOUGRE Mahama	FODECC	DET	658/3 7099	[Signature]
8.	ELANGWE Peter	PAIDATA / FODECC	Responsable de l'audit interne	655 09 35 56	[Signature]
9.	GWET EMMANUEL	PAIDATA / FODECC	R.A.F.	equipe@fodecc.com	[Signature]
10.	Daniell Bernice BETSY	FODECC	C.DAF Pi	699 01 00 91	[Signature]
11.	BAMA YANGONA Jean-Blaise	PAIDATA FODECC	Coordonnateur	674/83461	[Signature]
12.	YAO Angele Glastine	CSP / FODECC	Chef Service des projets	699 01 00 91	[Signature]

N°	NOMS & PRENOMS	STRUCTURE	QUALITE	CONTACT	SIGNATURE
13.	NDO AMITIOE	FODECC	AD	67400615	H-N
14.	Guay, Bruno	CAFI	Conseiller technique		
15.	KAKIANGI DENZAN	FODECC	ET	699002184	
16.	NGA NGANSE NGIJE Bikouf Jeanne Hatofo	FODECC	FRN	699026287	
17.	TENE KUETCHE HUBERT LEBONG	PAIDATA	R.SIG	697532101	
18.	DNGBOHOCK Nina	FODECC	CSCRIPT	676341838	
19.	METE christelle ex AMVAMA	FODECC	ASCRPT	651651247	
20.	Krystel Nopoudem	CAFI	Assistant IT & Com	677447136	
21.	ALINA SASSIA BARRECE GORE	FODECC	Informaticien	671591006	
22.	ALEMBE ANGOONDA Lucien Francis	FODECC	CSEM	691540243	
23.					
24.					
25.					
26.					
27.					

REPUBLIQUE DU CAMEROUN
Paix - Travail - Patrie
MINISTRE DE L'AGRICULTURE
ET DU DEVELOPPEMENT RURAL
SECRETARIAT GENERAL
DIRECTION DES ETUDES, DES PROGRAMMES
ET DE LA COOPERATION

 **Minader**
Ministère de l'Agriculture et du Développement Rural
(Ministry of Agriculture and Rural Development)

REPUBLIQUE DU CAMEROUN
Paix - Travail - Patrie
MINISTRE DE L'AGRICULTURE
ET DU DEVELOPPEMENT RURAL
SECRETARIAT GENERAL
DIRECTION DES ETUDES, DES PROGRAMMES
ET DE LA COOPERATION

FICHE DE PRESENCE
a/s
consultation en vue de l'élaboration du Projet Resilient Agriculture for Climate, Investment, Nature, and Equity (RACINE) au
Cameroun dans le cadre de la mise à échelle du partenariat avec CAFI

Lieu : Salle de réunion de la DEPC **Date:** 24/09/2025 **Heure :** 08H40

N°	Noms & Prénoms	Structure	Genres	Fonction	Téléphone & E-Mail	Signature
1	NTAKEU Bruno Armel	MINADER/DEPC	M	Directeur	Tel : 677 15 16 91 Mail : bntakeu@yahoo.fr	
2	Dr. SASSIA HATTOFO	MINADER/CCPE	M	CCPE CT- EF-CAFI	Tel : 697414232 Mail : hatofo@minader.org	
3	Guay, Bruno	CAFI	M	Conseiller	Tel : 677 44 71 36 Mail : bruno.guay@undp.org	
4	Ethienne SIAMA SIAMA	MINADER/EFCAFI	M	Membre EF-CAFI	Tel : 677 44 71 36 Mail : ethienne.siama@undp.org	
5	EBODE MEKONDO Touphie	MINADER	M	LEA	Tel : 677 44 71 36 Mail : ebode.mekondo@gmail.com	
6	Steve ESSOMBA	CAFI	M	Membre	Tel : 677 44 71 36 Mail : steve.essomba@undp.org	
7	Jean Louis Njoundou	CAFI/CP	M	Coordinateur	Tel : 677 44 71 36 Mail : jeanlouis.njoundou@undp.org	
8	Frederic James MVINI	Minader/CP	M	Secr. Directeur	Tel : 677 44 71 36 Mail : frederic.mvini@yahoo.fr	
9	Krystel Nopoudem	CAFI / EF	F	Assistant Projet	Tel : 677 44 71 36 Mail : krystel.nopoudem@gmail.com	
10	MESSIA MESSIA Georges C.	MINADER	M	CCA/CP/DEPC	Tel : 677 44 71 36 Mail : messia.messia@yahoo.fr	
11	...					



Feuille De Présence

Objet: Réunion technique

Date de la
réunion :

Présidée par :

Lieu/Salle :

Nom(s) et Prénom(s)	Fonction	Téléphone	Signature
RENGUE Samuel DOMINIQUE ADIT			
KAKAMAI Bousson.	EF	677002134	
ND. ANTONIE	AD	675000615	
Guay Bruno	CAFI		
Etienne SIAMA SIAMA	EF/CAFI/MINEPAT	695770876	
Krystel Mopondem	EF/CAFI	677447134	
Steve ESSOMBA	CAFI/MundE	steve.essomba@undp.org	
Jonas NORD	CAFI/	jonas.nord@undp.org	
NORD Julien	CAFI/PAIDATA	lorry.nord@undp.org	
Pr. NLOH Jean H.	Consultant	696133442	
EBODÉ Melongo T	CEA/MINEPAT	699724797	
JAO Angeli.	CEP/FODECC	699015163	
DOUGUE FANTAMA	CEP	608139099	
Danielle Bessy BETHY	FODECC	699010091	
BAMA YANKONA	PAIDATA	674183461	
Jean-Blaize	FODECC		



CAISSE AUTONOME D'AMORTISSEMENT DU CAMEROUN

FEUILLE DE PRESENCE

Objet : Mission du Secrétariat CAFI au Cameroun

Date : Jeudi, 25 septembre 2025

Lieu : Immeuble CAA

Heure : 10H00.

N°	NOMS ET PRENOMS	Fonction & Structure	Téléphone	Signature
1	BALEPA Jean Louis	Chef de Division de la Division des Négociation des Financement et de la Gestion des Risques	674756387	
2	ENVOY Alain	Chef Cellule de la Coordination et du Contrôle de la	696638524	
3	Dr SAKOU HAROU	CCRE/ MINERAT CT/EF- CAFI	697424232	
4	Steve ESSOMBA	Lead E specialist / CAFI		
5	Jean Marie Nsiman	CT / CAFI	699611783	
6	EBONGE Makongo	CEA / MINERAT	699720797	
7	Etienne SIAMASAMA	Member EF/CAFI - MINERAT	695772876	
8	Krystel Nopandem	EF/CAFI / Assistant Project	677447134	
9	Guay, Bruno	CAFI		
10	Simone AFFANA	Chef Cellule, Creation des Risques	678 69 55 46	
11	NDONGO MBA Laurent G.	CSEF/CAA	697201548	
12	ATI ENGBENIA	GDORBS / CAA	69700086	
13	MINLAA Steve	CEA / CNA	698100056	
14	ZANG LAURY	CEA / CSEF	697858669	

AUTONOMOUS SINKING FUND OF CAMEROON N° contribuable : M089500009102A

B. P. 7167 Yaoundé - Tel : (237) 222 22 26 / (237) 222 22 61 67 - Fax : (237) 222 22 01 26 - Télex : 88660 KN - e-mail : caa@caa.cm - Site web : www.caa.cm